



GovernanceMetrics International®

Country	Percent of Companies Covered where Chairman is also CEO
Australia	2%
Austria	0%
Belgium	8%
Brazil	12%
Canada	15%
Chile	7%
China	17%
Denmark	0%
Finland	0%
France	42%
Germany	0%
Greece	36%
Hong Kong	32%
India	25%
Indonesia	0%
Ireland	15%
Israel	13%
Italy	10%
Japan	13%
Malaysia	19%
Mexico	42%
Netherlands	3%
New Zealand	0%
Norway	4%
Poland	0%
Portugal	25%
Russia	4%
Singapore	16%
South Africa	0%
South Korea	31%
Spain	32%
Sweden	0%
Switzerland	14%
Taiwan	36%
Thailand	0%
Turkey	7%
UK	3%
USA	52%
Total all companies	30%

**Source:**

GovernanceMetrics International ([www.gmiratings.com](http://www.gmiratings.com))

Data as of June 16 2008

Please note that statistics are provided only for countries where the number of rated companies is 10 or higher.

<b>Market Sector</b>	<b>Percent of Companies Covered where Chairman is also CEO</b>
Automobiles & Parts	29%
Banks	29%
Basic Resources	22%
Chemicals	32%
Construction & Materials	24%
Financial Services	22%
Food & Beverage	30%
Health Care	33%
Industrial Goods & Services	29%
Insurance	32%
Media	21%
Oil & Gas	36%
Personal & Household Goods	33%
Retail	36%
Technology	33%
Telecommunications	20%
Travel & Leisure	33%
Utilities	40%
Total all companies	30%

**Source:**

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Data as of June 16 2008